Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 11 (£m)	Cause of Variance	Action Required
Industrial Units	(1.616)	(1.495)	0.121	0.119	Shortfall of £0.219m from Industrial Estate Rental Income, due to the current economic climate reducing occupancy levels. Repairs & Maintenance and Electricity projected to exceed budget by £0.043m. Salary savings of £0.122m mitigate some of the above shortfalls.	Maximise occupancy levels throughout industrial units going forward.
Property Holdings	0.154	0.116	(0.038)	(0.038)	New tenancy agreement for Newtech Square leading to rental income of £0.049m and a reduction in NNDR payable by the authority of £0.037m.	
Agricultural Estates	(0.182)	(0.219)	(0.037)	(0.037)	Land Agent Vacancy	
Administration Buidlings	1.187	1.200	0.013	0.014	Insurance Claim settlement for the Council Chamber repair and upgrade resulting in a betterment excess of £0.050m being incurred, the majority of which has been met from other service	
Corporate Property & Design	2.382	2.350	(0.032)	(0.032)	An income shortfall had previously been mitigated by vacancy savings. However, income is now projected to be higher than orignally anticipated.	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 11 (£m)	Cause of Variance	Action Required
Regulatory Services	0.268	0.249	(0.019)	(0.019)	Over recovery on Streetworks income. This now includes a request to carry forward £0.030m of the additional income for some essential resurfacing works to which Streetworks were directly involved with supervising.	
Car Parks	0.025	0.071	0.046	0.038	Car Park income is anticipated to be £0.046m short of target	Keep income levels closely monitored going forward and ensure the reduction in planned maintenance does not have a detrimental effect on
Transportation	1.586	1.451	(0.135)	(0.135)	Savings on Bus Operator payments for Bus Subsidies.	
Routine Maintenance	1.782	1.774	(0.008)	0.030	Increased tipping fees for gully emptying between August and March as a result of the loss of the DIP facility have been offset by other areas of Routine  Maintenance	New arrangement for gully emptier/sweeper waste disposal needs identifying for 2012 - 13
Street Lighting	1.052	1.116	0.064	0.061	Additional cost of street lighting energy and inventory charges	To be met from various minor underspends on other works budgets within the Highways Maintenance service area. Final financial pressure allocation of £60k in 2012 - 13 will remove the overspend in subsequent years

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 11 (£m)	Cause of Variance	Action Required
Neighbourhood Services (Streetscene Service Structure)	1.282	1.468	, ,	0.197	Impact of not implementing the Streetscene service staff structure by 1st October 2011. This also includes the loss of income from the North Wales Trunk Road Agency Technical Investigations Unit that was transferred to Gwynedd Council.	Full year implementation of the new structure within the 2011/12 financial year will remediate the on going overspend and deliver the additional £250k saving in 2012 - 13
Waste Disposal and Civic Amenity Sites	6.933	6.428	(0.505)	, , ,	Diversion from landfill as a result of the introduction of the Managed Weekly Collections arrangement resulted in a significant diversion from landfill to recyclates. The savings reflect the reduction in landfill tax and tipping fees. The reallocation of some Civic Amenity Site costs resulted in a minor reduction in the variance at Period 12.	This underspend will be reduced by the increase in Landfill Tax in 2012 -13 which will be accomodated within the budget without the need for additional budget pressures. The balance of the underspend will provide the final £245k MWC service saving required in 2012 - 13.

## **Budget Monitoring 2011/12 (Final Outturn vs. Month 11)**

Service	Revised Budget	Projected Outturn	variance	Variance Month 11	Cause of Variance	Action Required
	(£m)	(£m)	(£m)	(£m)		
Managed Weekly	3.175	3.727	0.552	0.550	The full roll out of the Managed Weekly	The roll out of the full six day
Collections -					Collection service commenced from	working pattern during the
Waste Collection,					November, on a five day working pattern,	summer 2012 will allow the
Recycling,					rather than six, reflecting the outcome of	overspend to be remediated.in
Sustainable					the Streetscene ballot in September	future years.
Waste					2011.	The one off payments for
Management Grant and Waste					Additional vehicles were required to be hired and additional staff taken on to	recyling containers will not be
Collection -						required in future years
					maintain the service provision	
Trading Account					requirements operating on a five day working pattern. Additional costs have	
					also been incurred for R&M relating to	
					relocating the recycling function from Flint	
					to Buckley and as a result of full roll out,	
					significant numbers of new containers for	
					recycling were required, costing up to	
					£0.200m, due to the demand for these	
					from householders.	
Winter	0.999	0.999	0.000		The amount of salt used has been	Underspend in 2011/12
Maintenance					signficantly lower than the two previous	transferred to a specific
					years, together with reductions in	Reserve Account to mitigate
					overtime and fuel costs. As a means of	the cost of severe winter
					comparison, 4,000 tonnes of salt was	weather in the future
					used in 2011/12, compared with around	
					9,000 tonnes in 2010/11.	
Fleet Services	(0.011)	0.067	0.078	0.085	Above inflationary increases in materials	Review charging arrangements
					not being reflected in income recharges	to all service users
					made to clients.	

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 11 (£m)	Cause of Variance	Action Required
Planning Control	0.459	0.596	0.137		Costs awarded against the Council in relation to both the Public Inquiry for the proposed development on Ruthin Road, Mold and land at Broughton. Planning fee income has reduced against projections due to the ongoing economic climate and it is now anticipated to be slightly short of target.	Vacancy savings from other areas of Planning Services and additional land charges income can assist with mitigating a large proportion of this variance.
Planning	1.480	1.401	(0.079)	(0.079)	Vacancy savings ahead of service review implementation. Also assumes a request to carry over a further £0.075m of UDP/LDP allocation for use in 2012/13.	
Land Charges	(0.042)	(0.073)	(0.031)	` ,	Land Charges income (Search Fees) exceeded income target by £0.031m.	
Management Support & Performance	1.370	1.242	(0.128)	(0.123)	Further vacancy savings ahead of service review implementation, which were anticipated to be filled by financial year end. In addition, the annual fee totalling £0.033m for Ordnance Survey was not required to be paid in 2011/12 and beyond due to a change in funding arrangements.	The base budget for Ordnance Survey commitment has been reduced from 2012/13 onwards.

Service	Revised Budget	Projected Outturn	Variance	Variance Month 11	Cause of Variance	Action Required
	(£m)	(£m)	(£m)	(£m)		
Public Protection	3.446	3.159	(0.287)	, , ,	Net vacancy savings ahead of service review implementation, together with in-year leavers from posts within the new service structure. These outturn figures also make provision for carry forward requests totalling £0.067m being approved for works at cemeteries and dog fouling commitments which were unable to be carried out in 2011/12.	
Other variances (aggregate)	6.081	6.054	(0.027)	0.015	A number of variances of no more than £0.023m individually.	
Total :	31.811	31.681	(0.130)	(0.118)		